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**United States Senate**  
COMMITTEE ON ARMED SERVICES  
WASHINGTON, DC 20510-6050

January 26, 2009

**TIME-SENSITIVE; IMMEDIATE ATTENTION REQUESTED**

William J. Lynn III  
400 South Lee Street  
Alexandria, VA 22314-3816

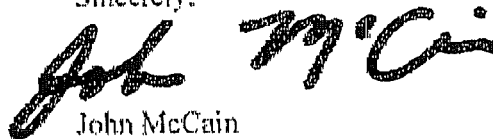
Dear Mr. Lynn,

Notwithstanding the President's recent decision to waive the applicability of "revolving door" provisions in his Executive Order on your behalf, you will nonetheless be required to adhere to ethics standards of the Committee that apply to all nominees and to existing Executive Branch ethics restrictions that require recusal on matters about which you have a covered relationship with your former employer, the Raytheon Company, that raise conflicts-of-interests concerns. If confirmed as Deputy Secretary of Defense, you will likely be called upon to make decisions affecting many matters in which that company, a major defense contractor, has a financial interest—matters regarding, for example, DDG-1000 and other naval weapon systems; missile defense; precision-guided weapons and munitions; open architecture systems; space and other airborne systems; next-generation radar systems; command/control systems; etc.

Against that backdrop and to inform whether I can support your nomination, I would like to establish what impact, if any, those restrictions might have on your ability to discharge fully your responsibilities as Deputy Secretary. Accordingly, by Friday, January 30, 2009, please provide a detailed listing of what matters and decisions (under the Committee's ethics standards that apply to all nominees and any other applicable restrictions) from which you believe you will have to disqualify yourself and an explanation of how those matters differ from those you would have been required to disqualify yourself from had a waiver to the President's new Executive Order not been issued on your behalf.

Thank you for your immediate attention to this matter.

Sincerely,



John McCain  
Ranking Member