

**Money Spent by Carlyle Group  
to Influence Decisions and Secure Future Federal Contracts  
1997 through 2004**

(Note: Since 1997, Carlyle has acquired United Defense and U.S. Marine Repair.)

| <b>YEAR</b>   | <b>TOTAL<br/>Campaign<br/>Contributions</b> | <b>INDIVIDUAL<br/>Contributions</b> | <b>PAC<br/>Contributions</b> | <b>SOFT MONEY**<br/>Contributions</b> | <b>LOBBYING<br/>Expenditures</b> | <b>CONTRACT<br/>AWARDS<br/>(from U.S. Gov't)</b> |
|---------------|---|-------------------------------------|------------------------------|---------------------------------------|----------------------------------|--|
| <b>2004</b>   | \$77,100                                    | \$73,100                            | \$4,000                      | \$0                                   | NCA                              | NCA  |
| <b>2003*</b>  | -   | -                                   | -                            | -                                     | \$2,080,000                      | \$1,670,173,704                                  |
| <b>2002</b>   | \$330,801                                   | \$121,266                           | \$205,950                    | \$3,585                               | \$3,140,560                      | \$2,166,233,000                                  |
| <b>2001*</b>  | -   | -                                   | -                            | -                                     | \$1,490,000                      | \$1,446,003,000                                  |
| <b>2000</b>   | \$855,791                                   | \$263,363                           | \$383,928                    | \$208,500                             | \$1,380,000                      | \$1,375,223,000                                  |
| <b>1999*</b>  | -   | -                                   | -                            | -                                     | \$1,200,946                      | \$1,621,110,000                                  |
| <b>1998</b>   | \$312,744                                   | \$107,360                           | \$145,384                    | \$60,000                              | \$1,311,931                      | \$727,148,000                                    |
| <b>1997*</b>  | -   | -                                   | -                            | -                                     | \$290,000                        | \$624,107,000                                    |
| <b>TOTALS</b> | <b>\$1,576,436</b>                          | <b>\$565,089</b>                    | <b>\$739,262</b>             | <b>\$272,085</b>                      | <b>\$10,747,554</b>              | <b>\$9,629,997,704</b>                           |

\* Campaign contributions are reported in two-year cycles.

\*\* In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials  
Turned Current & Former Company Executives for Carlyle Group  
1997 through 2004**

**Frank C. Carlucci**, Former Secretary of Defense

**Senior Government Officials  
Turned Current & Former Advisory Board Members for Carlyle Group  
1997 through 2004**

**Michael H. Armacost**, Former Undersecretary of State for Political Affairs

**James A. Baker III**, Former Secretary of State, Former Secretary of the Treasury

Former U.S. President **George H.W. Bush**

**Frank C. Carlucci**, Former Secretary of Defense

**Richard G. Darman**, Former Director of the Office of Management and Budget

**Christopher Finn**, Former Executive Vice President of the Overseas Private Investment Corporation (OPIC)

Former Rep. **Thomas S. Foley** (D-WA), Former Member of the Defense Policy Board, Former Speaker of the House

**William E. Kennard**, Former Chairman of the Federal Communications Commission

**Arthur Levitt**, Former Chairman of the Securities and Exchange Commission

**William A. Long**, Former Deputy Undersecretary of Defense for Acquisition Management

**Jerome H. Powell**, Former Undersecretary of Finance (Treasury)

**Charles O. Rossotti**, Former Commissioner of the Internal Revenue Service

**David M. Rubenstein**, Former Deputy Domestic Policy Assistant to the President

**Frank Shrontz**, Former Assistant Secretary of Defense

Former Sen. **Alan Simpson** (R-WY)

**Chris Ullman**, Former Associate Director of Communications at the Office of Management and Budget

**Senior Government Officials  
Turned Current & former Registered Company Lobbyists for Carlyle Group  
1997 through 2004**

Former Sen. **Daniel R. Coats** (R-IN), Former Member of the Defense Policy Board (Verner, Liipfert et al.)

Former Rep. **Jack Edwards** (R-AL) (Ervin Technical Associates)

**Stuart E. Eizenstat**, Former Deputy Secretary of the Treasury, Former Chief Domestic Policy Advisor & Executive Director of the White House Domestic Policy Staff (Covington & Burling)

Former Rep. **Marvin Leath** (D-TX) (Marvin Leath Associates)

Former Rep. **Joseph M. McDade** (R-PA) (Ervin Technical Associates)

**Firms Registered to Lobby for Carlyle Group  
1997 through 2004**

Akin, Gump et al.  
Covington & Burling  
Ervin Technical Associates  
Jartman, Marc R.  
Leath Associates, Marvin  
Martin, Fisher, Thompson & Associates  
Mayer, Brown, Rowe & Maw  
Meyers & Associates  
Mock & McSwain Consulting  
Northpoint Strategies  
Patton Boggs  
Robison International  
Spectrum Group  
Ungaretti & Harris  
Van Fleet-Meredith Group  
Verner, Liipfert et al.  
Washington Resource Association  
Wilmer, Cutler & Pickering  
Wilson, Donald E.