

The Politics of Contracting

POGO has examined the top 20 federal government contractors from Fiscal Year (FY) 2002. Since 1997, the federal government has awarded over one trillion dollars to federal contractors. In FY 2002, the federal government spent over \$244 billion on contracts for goods and services on behalf of the American public. Over 40% of the \$244 billion was awarded to the top 20 federal government contractors. POGO investigated the top 20 government contractors, examining campaign contributions, lobbying expenditures, and government contract award dollars.

Another way contractors gain influence is to hire away civil servants and political appointees with access to inside people and information from their government positions, often offering higher salaries, bonuses, or other inducements. In some cases, highly-skilled and well-connected former senior government officials, many of whom have worked for the Department of Defense or in Congress, enter the private sector as executives or lobbyists, or on the boards of directors of government contractors - a practice known as the "revolving door."

The revolving door has become such an accepted part of federal contracting in recent years that it is frequently difficult to determine where the government stops and the private sector begins. The practice of senior federal employees going to work for the federal contractors over which they had authority creates six critical problems:

- (1) It provides a vehicle for public servants to use their office for personal or private gain at the expense of the American taxpayer;
- (2) It creates an opportunity for government officials to be lenient toward or to favor prospective future employers;
- (3) It creates an opportunity for government officials to be lenient toward or to favor former private sector employers, which the government official now regulates or oversees;
- (4) It sometimes provides the contractor with an unfair advantage over its competitors due to insider knowledge that can be used to the benefit of the contractor, but to the detriment of the public;
- (5) It has resulted in a highly complex framework of ethics and conflict of interest regulations. Enforcing these regulations has become a virtual industry within the government, costing significant resources, but rarely, as the record shows, resulting in sanctions or convictions of those accused of violating the rules; and
- (6) The appearance of impropriety has two significant negative implications. First, it exacerbates public distrust in government, ultimately resulting in a decline in civic participation. Second, the vast majority of career civil servants do not use their government jobs as stepping stones to high paying jobs with government contractors, and it demoralizes them to see their supervisors and co-workers do so.

The revolving door is a story of money, information, influence, and access - access that ensures that phone calls get through to policymakers and meetings get scheduled. The American taxpayer is left with a system that sometimes compromises the way the government buys goods and services from its contractors.

This appendix includes some of the most egregious, but not illegal, examples of the revolving door. POGO is not accusing any of the persons herein of any illegal actions. Furthermore, POGO is not suggesting that all cases included are unethical. Rather, POGO is illustrating the frequency with which former career government employees or political appointees go to work for federal contractors. Finally, POGO does not claim to have cited all cases of the revolving door.

Top 20 Federal Government Contractors

1. Lockheed Martin
2. Boeing
3. Northrop Grumman (includes TRW)
4. Raytheon
5. General Dynamics
6. University of California
7. United Technologies
8. Computer Sciences Corporation - CSC
9. Bechtel
10. Science Applications International Corporation - SAIC
11. Carlyle Group
12. TRW (merged with Northrop Grumman in 2002)
13. AmerisourceBergen
14. Honeywell International
15. Health Net, Inc.
16. British Nuclear Fuels - BNFL
17. General Electric
18. L-3 Communications
19. California Institute of Technology
20. BAE Systems

POGO's list of the top 20 government contractors for FY 2002 was compiled by Government Executive magazine (Vol. 35, No. 12, August 2003, p. 24). The dollars for total, individual, political action committee, and soft money -contributions, as of December 1, 2003, were provided by the Center for Responsive Politics. Lobbying expenditures were compiled by POGO from information obtained from Political Money Line and the Center for Responsive Politics. Contract award dollars from FY 1997 through FY 2002 were compiled by Government Executive magazine. In February 2004, DOD listed its top 100 contractors in FY 2003 and we provided those DOD contract award figures for completeness.

For more information about the revolving door between the government and federal contractors and about campaign contributions and lobbying expenditures, please see POGO's report "The Politics of Contracting." For more detailed information regarding misconduct by the government's top contractors, see POGO's Federal Contractor Misconduct Database and POGO's report Federal Contractor Misconduct: Failures of the Suspension and Debarment System.

**Money Spent by Lockheed Martin to
Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$567,621	\$177,842	\$389,779	\$0	NCA	NCA
2003*	-	-	-	-	\$6,680,000	\$21,927,183,277
2002	\$2,486,440	\$327,571	\$1,045,918	\$1,112,951	\$6,420,000	\$22,868,969,000
2001*	-	-	-	-	\$9,855,000	\$20,403,172,000
2000	\$2,712,814	\$454,015	\$1,106,449	\$1,152,350	\$9,855,000	\$20,619,195,000
1999*	-	-	-	-	\$4,371,900	\$19,028,600,000
1998	\$1,571,801	\$145,306	\$1,172,745	\$253,750	\$6,467,880	\$18,541,457,000
1997*	-	-	-	-	\$3,600,000	\$18,353,781,000
TOTALS	\$7,338,676	\$1,104,734	\$3,714,891	\$2,519,051	\$47,249,780	\$141,742,357,277

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available

**Senior Government Officials
Turned Current & Former Company Executives for Lockheed Martin
1997 through 2004**

Monty Bleger, Former Acting Deputy Administrator of the Federal Aviation Administration

Marvin L. Braman, Former Department of Defense Acting Deputy Assistant Secretary for Public Affairs and Director of Defense Information

Joe Cipriano, Former Program Executive Officer for the Department of the Navy's Information Technology, Former Deputy Commander for Welfare Systems

Lt. General **Joseph E. DeFrancisco**, U.S. Army (Ret.), Former Chief of Army War Plans, Executive Officer to the Secretary of the Army, Deputy Commander in Chief and Chief of Staff, U.S. Pacific Command

Maj. General **Bobby O. Floyd**, U.S. Air Force (Ret.)

Rear Admiral **Thomas J. Jurkowsky**, U.S. Navy (Ret.), Former Chief of Naval Information

David A. Kier, Former Deputy Director for the National Reconnaissance Office, Principal Deputy Assistant Secretary of Air Force for Space

Lt. General **Don Lionetti**, U.S. Air Force (Ret.), Former Chief of the Sergeant York Intensive Management Team

Captain **Fred P. Moosally**, U.S. Navy (Ret.), Former Navy Deputy Chief of Legislative Affairs

Randal E. Morger, Former Chief of Plans and Policy and Deputy Chief of Public Information at Supreme HQ Allied Powers Europe, DOD Spokesman at the Pentagon

Alan Ptak, Former Deputy Assistant Secretary of Defense - POW/MIA Affairs

Rear Admiral **Craig R. Quigley**, U.S. Navy (Ret.), Former Deputy Assistant Secretary of Defense Public Affairs

Brigadier General **Velma (Von) Richardson**, U.S. Army (Ret.), Former Deputy Commander of the U.S. Army Network and Enterprise Technology Command, Former Deputy Commander of the U.S. Army Signal Center, Former Deputy Commander and Director of Resources

Albert E. Smith, Former Member of the Central Intelligence Agency (CIA), Current Member of the Defense Science Board

Eleanor Spector, Former Department of Defense Director of Defense Procurement

Lt. Colonel **William O. Schmieder**, U.S. Air Force (Ret.), Former Senior Officer in the U.S. Air Force, Former Senior Officer in the office of the Secretary of Defense

**Senior Government Officials
Turned Current & Former Board Directors for Lockheed Martin
1997 through 2004**

E.C. "Pete" Aldridge, Jr., Member of the Defense Science Board, Former Undersecretary of Defense for Acquisition, Technology and Logistics

Norman R. Augustine, Former Member of the Defense Science Board, Former Undersecretary of the U.S. Army, Former Member of the Defense Policy Board

General **Joseph W. Ralston**, U.S. Air Force (Ret.), Former Commander-in-Chief - U.S. European Command, Former Supreme Allied Commander Europe-NATO-Mons-Belgium, Former Vice Chairman of the Joint Chiefs of Staff

General **Robert W. Riscassi**, U.S. Army (Ret.), Former Director of the Joint Chiefs of Staff, Former U.S. Army Vice Chief of Staff, Former U.S. Army Commander in Chief-UN Command/Korea

Robert J. Stevens, U.S. Marine Corps (Ret.), Former Member of the President's Commission on the Future of the U.S. Aerospace Industry

Admiral **Carlisle A.H. Trost**, U.S. Navy (Ret.), Former Chief of Naval Operations

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists
for Lockheed Martin
1997 through 2004**

Former Rep. **Anthony Beryl** (D-AR) (Winston & Strawn)

Former Sen. **Birch Bayh** (D-IN) (Venable, Baet, et al.)

Former Sen. **Lloyd Bentsen** (D-TX), Former Secretary of the Treasury (Piper Rudnick)

Former Rep. **James J. Blanchard** (D-MI) (Verner, Liipfert, et al.)

Former Sen. **Daniel R. Coats** (R-IN), Former Member of the Defense Policy Board (Piper Rudnick)

Former Rep. **Thomas J. Corcoran** (R-IL), Former Member of the Defense Science Board (O'Connor & Hannan)

Former Rep. **George Darden** (D-GA) (Long, Aldridge & Norman)

Linda Daschle, Former Deputy Administrator of the Federal Aviation Administration (Baker, Donelson et al.)

Former Rep. **Jack Edwards** (R-AL) (Ervin Technical Associates)

Former Rep. **Vic Fazio** (D-CA) (Clark & Weinstock)

Former Rep. **Robert Garcia** (D-NY), U.S. Army (Ret.) (Venable et al.)

William Inglee, Former Advisor to Speaker of the House J. Dennis Hastert

Former Sen. **J. Bennett Johnston** (D-LA) (Johnston & Associates)

Former Rep. **Gregory H. Laughlin** (D-TX) (Patton Boggs)

Former Sen. **Paul Laxalt** (R-NV) (Paul Laxalt Group)

Former Rep. **Mel Levine** (D-CA) (Gibson, Dunn & Crutcher)

Former Rep. **Robert L. Livingston** (R-LA) (Livingston Group)

Former Rep. **Marilyn L. Lloyd** (D-TN) (Marilyn L. Lloyd)

Former Sen. **Harlan Mathews** (D-TN) (Farris, Mathews et al.)

Former Sen. **Mack F. Mattingly** (R-GA) (Mack F. Mattingly)

Former Rep. **David McCurdy** (D-OK) (McCurdy Group)

Former Rep. **Joseph McDade** (R-PA) (Ervin Technical Associates)

Former Rep. **Sonny Montgomery** (D-MS) (Montgomery Group)

Former Rep. **John L. Napier** (R-SC) (Winston & Strawn)

Former Rep. **Lewis F. Payne, Jr.** (D-VA) (McGuire, Woods et al.)

**(Continued) Senior Government Officials
Turned Current & Former Registered Company Lobbyists
for Lockheed Martin
1997 through 2004**

Albert Randall, Former Assistant Chief Counsel of the Federal Aviation Administration (Baker, Donelson et al.)

Former Rep. **Richard B. Ray** (D-GA) (Richard B. Ray, Inc.)

Former Rep. **Martin Russo** (D-IL) (Cassidy & Associates)

Former Rep. **Daniel Schaefer** (R-CO) (Valis Associates)

Former Rep. **Richard T. Schulze** (R-PA) (Valis Associates)

Former Rep. **James W. Symington** (D-MO) (O'Connor & Hannan)

Former Rep. **Robert S. Walker** (R-PA) (Wexler & Walker)

Former Rep. **Vin Weber** (R-MN) (Clark & Weinstock)

Former Rep. **Charles Wilson** (D-TX) (Palmetto Group)

Theresa M. Youngblood, Former Assistant to Undersecretary of Commerce for Export Administration (Piper Rudnick)

**Firms Registered to Lobby for Lockheed Martin
1997 through 2004**

AB Management Associates	LeMunyon & Associates, Glenn B.	Wunder, Knight et al.
Alpine Group	Lemunyon Group	
Alvarado & Gerken	Leonard & Company	
American Continental Group	Lipsen, Zel E.	
American Systems International	Livingston Group	
Anderson & Baker	Lloyd, Marilyn L.	
Anthony, Beryl F. Jr.	Loeffler, Jonas & Tuggey	
Baker, Donelson et al.	Magliocchetti Associates, Paul	
Balzano Associates	Mattingly, Mack F.	
Barbour, Griffith & Rogers	Mayer, Brown, Rowe & Maw	
Barrett Jr., Michael F.	McCurdy Group	
Birch, Horton et al.	McGuire, Woods et al.	
BKSH & Associates	McKenna Long & Aldridge	
Boland & Madigan	McMahon, John N.	
Brachman, Marshall A.	Mercury Group	
Capital Concepts	Miller, Grant	
Cassidy & Associates	Montgomery Group	
Chesapeake Enterprises	O'Conner & Hannan	
Clark & Weinstock	O'Melveny & Myers	
Collins & Company	Orion Strategies	
Conaway Group	Palmetto Group	
Covington & Burling	Patton Boggs	
Crowell & Moring	Piper Rudnick	
Curtin, Law Offices of Kevin G. Richard C. D'Amato	PMA Group	
DAP & Associates	Podesta Mattoon	
Davis O'Connell Inc.	Poitevent, Carreret & Denegre	
Dean, Donald K.	Preston, Ralph Samuel	
Dewey Ballantine	Privatization Strategies	
Duberstein Group	Public Strategies Washington Inc.	
Eads & Carter	R. Duffy Wall & Associates	
Edington Peel & Associates	Ray Inc., Richard B.	
Edington Wade & Assoc. Inc.	Robison International	
Emanual, Adam C.	Rooney Group International Inc.	
EOP Group	Rose, Peter J.	
Ervin Technical Association	Ryan, Phillips et al.	
Farris, Mathews et al.	Shelley Jr., Zack H.	
Gibson, Dunn & Crutcher.	Simon Strategies	
Global USA Inc.	Skadden, Arps et al.	
Greenberg, Traurig et al.	Spectrum Group	
Griffin, Johnson et al.	Tate LeMunyon	
Heidepriem & Mager Inc.	Timmons & Company	
Hooper, Hooper et al.	United Space Alliance	
Hooper, Owen et al.	Valis Associates	
Hurt, Norton & Associates, Inc.	Van Fleet-Meredith Group	
Johnson Company	Van Scoyoc Associates	
Johnson, Karen A.	Venable, Baet et al.	
Johnson, Smith et al.	Verner, Liipfert et al.	
Johnston & Associates	Walter Group	
Jones, Walker et al.	Washington Council Ernst & Young	
JWI LLC	Wexler & Walker	
Kemper Company	Whitner, Richard C.	
King & Spalding	Wilson Associates	
Laxalt Group, Paul	Winston & Strawn	

**Money Spent by Boeing
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$647,630	\$143,300	\$504,330	\$0	NCA	NCA
2003*	-	-	-	-	\$8,140,000	\$17,339,688,858
2002	\$1,816,702	\$245,747	\$870,473	\$700,482	\$8,260,000	\$19,569,810,000
2001*	-	-	-	-	\$7,338,310	\$16,059,826,000
2000	\$1,955,123	\$370,199	\$756,426	\$828,498	\$7,840,000	\$14,660,730,000
1999*	-	-	-	-	\$8,200,000	\$14,217,112,000
1998	\$1,656,788	\$260,863	\$866,425	\$529,500	\$8,440,000	\$14,265,948,000
1997*	-	-	-	-	\$10,080,000	\$14,111,208,000
TOTALS	\$6,076,243	\$1,020,109	\$2,997,654	\$2,058,480	\$58,298,310	\$110,224,322,858

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for Boeing
1997 through 2004**

Gale Andrews, Former Communication Specialist with the White House Support Staff

Rudy F. de Leon, Former Deputy Secretary of Defense, Former Undersecretary of Defense for Personnel & Readiness, Former Staff Director of the House Armed Services Committee, Former Special Assistant to Secretary of Defense Les Aspin

Darlene Druyun, Former Deputy Assistant Secretary for Air Force Acquisition and Management

James W. Evatt, Former Special Assistant for B-1B-DCS Research, Development & Acquisition of the Pentagon, Former Member of the Defense Science Board

General **Richard D. Hearney**, U.S. Marine Corps (Ret.), Former Assistant Commandant of the U.S. Marine Corps

Tod R. Hullin, Former Principal Deputy Assistant Secretary of Defense-Public Affairs

Vice Admiral **John A. Lockard**, U.S. Navy (Ret.), Program Manager for Navy F/A-18, Program Executive Officer For Tactical Aircraft Programs, Commander of Naval Air Space Systems Command

Maj. General **Timothy P. Malishenko**, U.S. Air Force (Ret.), Former Director of the Defense Contract Management Agency (DCMA), Former Deputy Assistant Secretary for Contracting - Office of the Assistant Secretary of the Air Force for Acquisition

Lt. General **George K. Muellner**, U.S. Air Force (Ret.), Former Member of the Defense Science Board, Former Principal Deputy for the Office of the Assistant Secretary of the Air Force for Acquisition

Alan R. Mulally, Member of the NASA Advisory Board, Member of the U.S. Air Force Scientific Advisory Board

Thomas R. Pickering, Sr., Former Undersecretary of State for Political Affairs

**Senior Government Officials
Turned Current & Former Board Directors for Boeing
1997 through 2004**

Kenneth M. Duberstein, Former White House Chief of Staff

William J. Perry, Former Member of the Defense Science Board, Former Secretary of Defense

Rozanne L. Ridgway, Former Assistant Secretary of State for Europe and Canada

General **John M. Shalikashvili**, U.S. Army (Ret.), Former Chairman of the Joint Chiefs of Staff

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for Boeing
1997 through 2004**

Nicholas E. Calio, Former Assistant to the President for Legislative Affairs (O'Brien & Calio)

Former Rep. **Rod Chandler** (R-WA) (Downey McGrath Group)

Linda Daschle, Former Deputy Administrator-FAA (Baker, Donelson et al.)

Rudy F. de Leon, Former Deputy Secretary of Defense, Former Undersecretary of Defense for Personnel & Readiness, Former Staff Director of the House Armed Services Committee, Former Special Assistant to Secretary of Defense Les Aspin

Former Rep. **Thomas J. Downey** (D-NY) (Downey McGrath Group)

Stuart E. Eizenstat, Former Deputy Secretary of the Treasury, Former Chief White House Domestic Policy Advisor, Former Undersecretary of Commerce, Former Undersecretary of State (Covington & Burling)

Former Rep. **Daniel R. Glickman** (D-KS), Former Secretary of Agriculture (Akin, Gump et al.)

Former Sen. **J. Bennett Johnston** (D-LA) (Johnston & Associates)

Former Rep. **Michael J. Kopetski** (D-OR) (Michael J. Kopetski)

Former Rep. **Mel Levine** (D-CA) (Gibson, Dunn & Crutcher)

Former Rep. **William D. Lowery** (R-CA) (Copeland, Lowery & Jacquez)

Former Rep. **Raymond J. McGrath** (R-NY) (Downey McGrath Group)

Former Rep. **Bill Paxon** (R-NY) (Akin, Gump, et al.)

Albert Randall, Former Assistant Chief Counsel-FAA (Baker Donelson et al.)

Former Rep. **Toby Roth** (R-WI) (Roth Group)

Former Rep. **Martin A. Russo** (D-IL) (Cassidy & Associates)

Former Rep. **Vin Weber** (R-MN) (Clark & Weinstock)

Christopher A. Williams, Member of the Defense Policy Board, Former Acting Undersecretary of Defense for Policy, Former Special Assistant to the Secretary of Defense, Former Advisor to Senate Majority Leader Trent Lott, Executive Secretary of the U.S. Negotiation Group on Space Arms, Executive Secretary of the Special Independent Review of the Strategic Defense Initiative Program (Johnston & Associates)

**Firms Registered to Lobby for Boeing
1997 through 2004**

Akin, Gump, et al.
American Defense International
APCO Worldwide
Ashmore & Associates
Baker, Donelson et al.
Balzano Associates
Bergner, Bockorny et al.
Boland & Madigan
Bryan Cave LLP
Cambridge International Inc.
Cassidy & Associates
Clark & Weinstock
Collins & Company
Copeland, Lowery & Jacquez
Covington & Burling
Downey McGrath Group
EOP Group
Franzel, Brent S.
Gibson, Dunn & Crutcher
Higgins, McGovern, et al.
Hill & Knowlton
Jackson, Alvin B.
Johnston & Associates
Kerr, Gordon
Kimmitt, Joseph S.
Kopetski, Michael J.
Legislative Strategies
Magliocchetti Associates, Paul
Mayer, Brown et al.
McBee Strategic Consulting
Miller Associates, Denny
Miller & Chevalier
O'Brien Calio
O'Connor & Hannan
Patton Boggs
Paw & Associates
PMA Group
Potomac Strategies & Analysis
Rasp Inc.
Rhoads Maguire Group
Robison International
Rooney Group International Inc.
Roth Group

Ryan & Associates
Shaw, Pittman et al.
Staats Falkenberg & Partners
Timmons & Company
Van Scoyoc Associates
Verner, Liipfert et al.
Washington Group
Weaver Jr., Paul A.
Willard Group
Wilmer, Cutler & Pickering

**Money Spent by Northrop Grumman
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

(Note: In 2002, Northrop Grumman acquired TRW.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$536,887	\$78,387	\$458,500	\$0	NCA	NCA
2003*	-	-	-	-	\$10,410,936	\$11,125,799,243
2002	\$2,155,420	\$86,610	\$1,209,450	\$859,360	\$11,770,618	\$10,231,037,000
2001*	-	-	-	-	\$9,410,969	\$12,067,978,000
2000	\$823,484	\$86,459	\$416,350	\$320,675	\$7,840,000	\$6,790,062,000
1999*	-	-	-	-	\$5,031,639	\$3,509,571,000
1998	\$709,260	\$33,585	\$576,775	\$98,900	\$6,122,467	\$3,161,988,000
1997*	-	-	-	-	\$10,080,000	\$4,205,899,000
TOTALS	\$ 4,225,051	\$ 285,041	\$ 2,661,075	\$ 1,278,935	\$ 60,666,629	\$ 51,092,334,243

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for Northrop Grumman
1997 through 2004**

Herbert W. Anderson, U.S. Army (Ret.), Member of the President's National Security Telecommunications Advisory Committee, Former Member of the Defense Science Board, Former Member of the Secretary of the Air Force Advisory Group

Rear Admiral **Philip A. Dur**, U.S. Navy (Ret.), Former Director of the Political Military Affairs for the National Security Council

Richard L. Haver, Member of the Defense Science Board, Bush Administration Transition Team for Intelligence, Former Special Assistant to the Secretary of Defense for Intelligence

Robert W. Helm, Former Member of the Defense Science Board, Former Assistant Secretary of Defense (Comptroller)

Admiral **William O. Studeman**, U.S. Navy (Ret.), Member of the Defense Science Board

**Senior Government Officials
Turned Current & Former Board Directors for Northrop Grumman
1997 through 2004**

Jack R. Borsting, Former Assistant Secretary of Defense

General **John T. Chain, Jr.**, U.S. Air Force (Ret.), Former Commander-in-Chief Strategic Air Command

Former Rep. **Jack Edwards** (R-AL)

Former Rep. **Vic Fazio** (D-CA)

Admiral **Charles R. Larson**, U.S. Navy (Ret.), Former Senior Military Commander in the Pacific

Philip A. Odeen, Chairman of the National Defense Panel, Former Member of the Defense Science Board, Former Principal Secretary of Defense for Systems Analysis, Former Director of Defense and Arms Control Staff for the National Security Council

Aulana L. Peters, Former Commissioner of the Securities and Exchange Commission

John E. Robson, Former Deputy Assistant Secretary of the Treasury, Former Undersecretary of Transportation

**Senior Government Officials
Turned Current and Former Registered Company Lobbyists for Northrop Grumman
1997 through 2004**

Former Rep. **Jack Edwards** (R-AL) (Ervin Technical Association)

Former Sen. **J. Bennett Johnston** (D-LA) (Johnston & Associates)

Former Rep. **Mel Levine** (D-CA) (Gibson, Dunn & Crutcher)

Former Rep. **Robert L. Livingston** (R-LA), Former Speaker of the House (Livingston Group)

Former Rep. **Joseph M. McDade** (R-PA) (Ervin Technical Associates)

John Moran, Former Federal Maritime Commissioner (Jones Walker)

Christopher A. Williams, Member of the Defense Policy Board, Former Acting Undersecretary of Defense for Policy, Former Special Assistant to the Secretary of Defense, Former Advisor to Senate Majority Leader Trent Lott, Executive Secretary of the U.S. Negotiation Group on Space Arms, Executive Secretary of the Special Independent Review of the Strategic Defense Initiative Program (Johnston & Associates)

**Firms Registered to Lobby for Northrop Grumman
1997 through 2004**

Alverado & Gerken
American Systems International
Amitay, Morris J.
Balzano Associates
Bentley, Helen Delich
Bergner, Bockorny, et al.
Brachman, Marshall A.
Brown & Company
Campbell Inc., John G.
Collins & Company
Collins Group International Inc.
Commonwealth Consulting
Columbia Communications
Comptek Research Inc.
Dyer, Ellis & Joseph
Emanuel, Adam C.
Ervin Technical Associates
Fleischman & Walsh
Gibson, Dunn & Crutcher
Hamberger, Martin G.
Jackson, Alvin B.
Johnson Jr., George K.
Johnson, Karen A.
Johnston & Associates
Jones, Walker et al.
Kipnes, Irvin M.
Lipsen, Zel E.
Livingston Group
McBee Strategic Consulting
McRee Associates, Diane
Miller Associates, Denny
Miller, Grant
Paw & Associates
Potomac Advocates
Powell, Goldstein et al.
PRASAM
Rose, Peter J.
Ryan International, Lawrence
Smith, Dawson & Andrews
Sullivan Associates, Frank
Timmons & Company
Tucker, Patrick

Walton, John C.
Whitner, Richard C.
Wight, Bill
Williams Muller Strategies
Wilson, Donald E.

**Money Spent by Raytheon
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$318,965	\$24,905	\$294,060	\$0	NCA	NCA
2003*	-	-	-	-	\$3,560,000	\$7,915,749,339
2002	\$1,162,697	\$92,360	\$724,717	\$345,620	\$3,440,000	\$7,522,196,000
2001*	-	-	-	-	\$2,900,000	\$6,345,776,000
2000	\$1,135,890	\$182,125	\$629,625	\$324,140	\$2,320,000	\$8,133,806,000
1999*	-	-	-	-	\$1,060,000	\$7,767,012,000
1998	\$873,470	\$109,039	\$588,231	\$176,200	\$660,000	\$7,407,934,000
1997*	-	-	-	-	\$1,640,000	\$7,318,690,000
TOTALS	\$3,491,022	\$408,429	\$2,236,633	\$845,960	\$15,580,000	\$52,411,163,339

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for Raytheon
1997 through 2004**

Maj. General **Robert W. Drewes**, U.S. Air Force (Ret.), Former Commander of Defense Contract Management Agency (DCMA)

Colonel **James Fetig**, U.S. Army (Ret.), Former Director of Public Affairs for the National Security Council

Vice Admiral **Timothy W. Josiah**, U.S. Coast Guard (Ret.), Former Chief of Staff U.S. Coast Guard and Commanding Officer - Coast Guard Headquarters

William J. Lynn, Sr., Former Undersecretary of Defense

Jay B. Stephens, Former Associate Attorney General, Former Deputy Counsel to President Ronald Reagan

Rear Admiral **Robert C. “Willie” Williamson**, U.S. Navy (Ret.), Former Military Deputy Assistant Secretary of the Navy for Research, Development and Acquisition, Former Director of Office of Program Appraisal

**Senior Government Officials
Turned Current & Former *Board Directors for Raytheon
1997 through 2004**

John M. Deutch, Former Member of the Defense Science Board, Former Director of the Central Intelligence Agency, Former Deputy Secretary of Defense, Former Undersecretary of Defense, Acquisition, and Technology

General **John R. Galvin**, U.S. Army (Ret.), Former North Atlantic Treaty Organization Supreme Allied Commander - Europe, Former Commander-in-Chief of U.S. Army, Navy, and Air Forces in Europe

General **Richard Hawley**, U.S. Air Force (Ret.), Former Commander of Air Combat Command at Langley AFB, Former Commander of Air Forces in Europe

General **Barry McCaffrey**, U.S. Army (Ret.), Former Head of the White House Office of National Drug Control Policy

Admiral **Joseph Prueher**, U.S. Navy (Ret.), Former Commander-in-Chief of the U.S. Pacific Command, Former Ambassador to China, Former Vice Chief of Naval Operations at the Pentagon

Former Sen. **Warren Rudman** (R-NH)

Admiral **Leighton "Snuffy" Smith**, U.S. Navy (Ret.), Former Commander-in-Chief of Allied Forces in Southern Europe

General **John Tilelli, Jr.**, U.S. Army (Ret.), Former Commander-in-Chief of the United Nations Command - Republic of Korea/United States Combined Forces/United States Korea, Vice Chief of Staff of the Army, Commander of U.S. Army Forces Command

General **Anthony Zinni**, U.S. Marine Corps (Ret.), Former Commander-in-Chief of U.S. Central Command

*Raytheon's Board of Directors includes members who sit on the Board of Vertex Aerospace, an entity which Raytheon owned in whole or in part until 2003 when it was bought by L-3 Communications (the 18th top contractor in FY 2002). See <http://www.vertexaerospace.com/legacy.html>.

**Current and Former Senior Government Officials
Turned Current & Former Registered Company Lobbyists for Raytheon
1997 through 2004**

Former Rep. **Edwin R. Bethune** (R-AR) (Bracewell & Patterson)

Former Sen. **Dale Bumpers** (D-AR) (Arent, Fox et al.)

Former Rep. **James L. Chapman** (D-TX) (Bracewell & Patterson)

Former Sen. **John C. Culver** (D-IA) (Arent, Fox et al.)

Former Rep. **Ronnie Flippo** (D-AL) (RG Flippo & Associates)

Former Rep. **Robert L. Livingston** (R-LA), Former Speaker of the House (Livingston Group)

Former Rep. **Sonny Montgomery** (D-MS) (Montgomery Group)

Theresa M. Youngblood, Former Assistant to Undersecretary of Commerce for Export Administration (Piper Rudnick et al.)

**Firms Registered to Lobby for Raytheon
1997 through 2004**

American Defense International

American Systems International

Arent, Fox et al.

Baker C. Consulting

Blank, Rome et al.

Bracewell & Patterson

Cambridge International Inc.

Campbell Inc., John G.

Campbell-Crane & Associates

Crowell & Moring

Driggers, William B.

Ervin Technical Associates

Flippo & Associates, RG

Fox, Charles L.

GPC International

Jones Walker

Livingston Group

McCann Capitol Advocates

McDermott, O'Neill & Associates

Merritt & Associates, GL

Montgomery Group

MWW Group

O'Neill, Athy & Casey

Parry, Romani, Deconcini & Symms

Piper Rudnick

Potomac Advocates

PRASAM

Ritter & Bourjaily

Spectrum Group

Strategic Marketing Innovations Inc.

Van Scoyoc Associates

Verner, Liipfert et al.

Wexler Group

**Money Spent by General Dynamics
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$701,625	\$48,625	\$653,000	\$0	NCA	NCA
2003*	-	-	-	-	\$5,408,472	\$8,235,429,902
2002	\$1,678,474	\$104,157	\$1,028,250	\$546,067	\$5,250,933	\$7,264,308,000
2001*	-	-	-	-	\$5,248,009	\$5,332,411,000
2000	\$1,398,292	\$99,994	\$828,461	\$469,837	\$4,684,226	\$4,213,848,000
1999*	-	-	-	-	\$4,365,465	\$4,747,711,000
1998	\$945,428	\$77,575	\$591,850	\$276,003	\$3,908,417	\$3,738,896,000
1997*	-	-	-	-	\$4,388,353	\$2,137,406,000
TOTALS	\$4,723,819	\$330,351	\$3,101,561	\$1,291,907	\$33,253,875	\$35,670,009,902

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for General Dynamics
1997 through 2004**

Lt. General **David K. Heebner**, U.S. Army (Ret.), Former Assistant Vice Chief of Staff of the Army

Phebe N. Novakovic, Former Special Assistant to the Secretary of Defense, Former Deputy Secretary of Defense

Rear Admiral **Kendell Pease**, U.S. Navy (Ret.), Former Chief Information Officer of the U.S. Navy

Lt. Colonel **William O. Schmieder**, U.S. Air Force (Ret.), Former Senior Officer in Department of the Air Force, Former Senior Officer in the Office of the Secretary of Defense

Rear Admiral **John F. "Dugan" Shipway**, U.S. Navy (Ret.), Former Director of Strategic Systems Programs - U.S. Navy, Former Commander of the Naval Undersea Warfare Center, Former Deputy Commander for Submarines at Navy Sea Systems Command

**Senior Government Officials
Turned Current & Former Board Directors for General Dynamics
1997 through 2004**

Lt. General **Julius W. Becton, Jr.**, U.S. Army (Ret.), Former Commander of the U.S. Army Operational Test & Evaluation Agency

Frank C. Carlucci, Former Secretary of Defense

Admiral **William J. Crowe Jr.**, U.S. Navy (Ret.), Former Member of the Defense Policy Board, Former Chairman of the Joint Chiefs of Staff

Admiral **Jay L. Johnson**, U.S. Navy (Ret.), Former Chief of Naval Operations

General **George A. Joulwan**, U.S. Army (Ret.), Former Member of the Defense Science Board, Former Supreme Allied Commander - Europe, Former Special Assistant to the President, Former Commander-in-Chief - European Command

Paul G. Kaminski, Member of the Defense Science Board, Former Undersecretary of Defense for Acquisition and Technology

General **John M. "Jack" Keane**, U.S. Army (Ret.), Former Vice Chief of Staff of the Army, Former Deputy Commander-in-Chief - Atlantic Command

General **Lester L. Lyles**, U.S. Air Force (Ret.), Former Commander of the Air Force Materiel Command

Carl E. Mundy, Jr., Former Commandant-U.S. Marine Corps, Former Member of the Joint Chiefs of Staff

General **Gordon R. Sullivan**, U.S. Army (Ret.), Former U.S. Army Chief of Staff

Admiral **Carlisle A.H. Trost**, U.S. Navy (Ret.), Former Chief of Naval Operations, Former Member of the Joint Chiefs of Staff

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists
for General Dynamics
1997 through 2004**

Former Rep. **Jack Edwards** (R-AL) (Ervin Technical Associates)

Former Rep. **Joseph M. McDade** (R-PA) (Ervin Technical Associates)

Former Rep. **Martin A. Russo** (D-IL) (Cassidy & Associates)

**Firms Registered to Lobby for General Dynamics
1997 through 2004**

Baker C. Consulting
Bergson & Co.
Boland & Madigan
Cambridge International Inc.
Cassidy & Associates
Conaway Group
Ervin Technical Associates
Gallagher Group
Mayer, Brown et al.
Magliocchetti Assoc, Paul
Maurer, William W.
McBee Strategic Consulting
McDermott, O'Neill & Associates
Mehl, Griffin & Bartek
Miller & Associates, Denny
Mock & McSwain Consulting
Bob Moss Associates
Paw & Associates
PE McManus Associates
PMA Group

PRASAM
Rhoads Maguire Group
Rhoads, Weber, Shandwick
Government Relations
Robison International
RV Davis & Associates
Skadden, Arps et al.
Sneed, Robert D.
Stinson, John M.
Walton, John C.
Weaver, Paul A.
Wight, Bill
Winston & Strawn

Potomac Advocates

**Money Spent by University of California
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$209,009	\$209,009	\$0	\$0	NCA	NCA
2003*	-	-	-	-	\$1,240,000	NCA
2002	\$330,004	\$327,994	\$0	\$2,010	\$245,000	\$4,131,147,000
2001*	-	-	-	-	\$105,000	\$3,948,900,000
2000	\$699,522	\$673,522	\$0	\$26,000	\$388,599	\$3,426,182,000
1999*	-	-	-	-	\$380,000	\$3,210,904,000
1998	\$213,588	\$213,588	\$0	\$0	\$300,000	\$3,002,253,000
1997*	-	-	-	-	\$200,000	\$2,691,575,000
TOTALS	\$1,452,123	\$1,424,113	\$0	\$28,010	\$2,858,599	\$20,410,961,000

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for University of California
1997 through 2004**

Michael L. Telson, Former Chief Financial Officer of the Department of Energy

**Senior Government Officials
Turned Current & Former Board of Trustees for University of California
1997 through 2004**

Barbara Bodine, Former Ambassador to Yemen

Velma Montoya, Former Commissioner of the U.S. Occupational Safety and Health Review Commission

Gerald L. Parsky, Former Assistant Secretary of the U.S. Treasury Department

Tom Sayles, Former Assistant U.S. Attorney

**Senior Government Officials
Turned Current & Former Registered Contractor Lobbyists for University of California
1997 through 2004**

Former Rep. **Anthony Beryl** (D-AR) (Winston & Strawn)

**Firms Registered to Lobby for University of California
1997 through 2004**

Health Policy Group
MARC Associates
O'Neill Athy & Casey
Washington Alliance Group
Winston & Strawn

**Money Spent by United Technologies
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$352,114	\$191,114	\$161,000	\$0	NCA	NCA
2003*	-	-	-	-	\$3,491,253	\$4,547,824,394
2002	\$741,608	\$93,458	\$378,050	\$270,100	\$3,253,565	\$4,117,346,000
2001*	-	-	-	-	\$3,861,653	\$3,842,529,000
2000	\$789,895	\$163,645	\$287,950	\$338,300	\$3,031,969	\$2,409,852,000
1999*	-	-	-	-	\$4,660,000	\$2,663,556,000
1998	\$547,870	\$79,370	\$291,550	\$176,950	\$4,174,193	\$2,245,811,000
1997*	-	-	-	-	\$6,403,000	\$2,251,887,000
TOTALS	\$2,431,487	\$527,587	\$1,118,550	\$785,350	\$28,875,633	\$22,078,805,394

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for United Technologies
1997 through 2004**

Ruth R. Harkin, Former President of the Overseas Private Investment Corporation.

**Senior Government Officials
Turned Current & Former Board Directors for United Technologies
1997 through 2004**

Former Sen. **Howard H. Baker, Jr.** (R-TN), Former Chief of Staff President Ronald Reagan.

Antonia H. Chayes, Former Undersecretary of the Air Force

Charles Duncan, Jr., Former Secretary of Energy

Jamie S. Gorelick, Member of the 9-11 Commission, Former Member of the Defense Science Board, Former Deputy Attorney General, Former General Counsel of the Department of Defense

Charles R. Lee, Member of the President's National Security Telecommunications Advisory Committee, Member of the Advisory Committee to the President - Commission on Critical Infrastructure Protection

William J. Perry, Former Member of the Defense Science Board, Former Secretary of Defense

H. Patrick Swygert, Member of the National Security Agency Advisory Board

Christine Todd Whitman, Former Administrator of the Environmental Protection Agency

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for United Technologies
1997 through 2004**

Daniel L. Crippen, Former Director of the Congressional Budget Office (Washington Counsel)

Linda Daschle, Former Deputy Administrator for the Federal Aviation Administration (Baker, Donelson et al.)

**Firms Registered to Lobby for United Technologies
1997 through 2004**

Baker, Donelson et al.
Copeland Lowery & Jaquez
Covington & Burling
Ervin Technical Associates
Filler, Marshall S.
Filler, Weller & Tello
Griffin, Johnson et al.
Mayer, Brown et al.
Patton Boggs
Richards, Richard
Robison International
Shaw, Pittman et al.
Ungaretti & Harris
Van Fleet-Meredith Group
Washington Counsel
Wilmer, Cutler & Pickering
Wilson, Donald E.

**Money Spent by Computer Sciences Corporation
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$60,775	\$26,175	\$34,600	\$0	NCA	NCA
2003*	-	-	-	-	\$680,000	\$2,530,846,723
2002	\$134,950	\$38,450	\$66,500	\$30,000	\$570,000	\$4,090,770,000
2001*	-	-	-	-	\$520,000	\$1,630,391,000
2000	\$143,030	\$45,780	\$95,250	\$2,000	\$540,000	\$1,876,856,000
1999*	-	-	-	-	\$400,000	\$1,685,208,000
1998	\$84,014	\$4,014	\$78,500	\$1,500	\$520,000	\$1,235,297,000
1997*	-	-	-	-	\$40,000	\$1,106,297,000
TOTALS	\$422,769	\$114,419	\$274,850	\$33,500	\$3,270,000	\$14,155,665,723

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives
for Computer Sciences Corporation
1997 through 2004**

Ronald L. Dick, Former Deputy Assistant Director of the Federal Bureau of Investigation's National Infrastructure Protection Center (NPIC)

Howard D. Fisk, Former Member of the Advisory Council to the Federal Communications Commission, Former Member of the Steering Committee for Civil Justice Reform

**Senior Government Officials
Turned Current & Former Board Directors
for Computer Sciences Corporation
1997 through 2004**

POGO could not identify any former senior government officials on this contractor's Board of Directors.

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists
for Computer Sciences Corporation
1997 through 2004**

Former Rep. **Mel Levine** (D-CA) (Gibson, Dunn & Crutcher)

**Firms Registered to Lobby for Computer Sciences Corporation
1997 through 2004**

Alcade & Fay
Campbell Inc., John G.
Capitol Decisions
Gibson, Dunn & Crutcher
McGlotten & Jarvis
Van Scoyoc Associates

**Money Spent by Bechtel
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$48,201	\$8,201	\$40,000	\$0	NCA	NCA
2003*	-	-	-	-	\$120,000	\$910,399,648
2002	\$543,220	\$63,470	\$152,500	\$327,250	\$520,000	\$3,603,148,000
2001*	-	-	-	-	\$300,000	\$3,441,082,000
2000	\$761,245	\$110,645	\$201,700	\$448,900	\$240,000	\$2,991,705,000
1999*	-	-	-	-	\$320,000	\$1,617,447,000
1998	\$496,250	\$32,800	\$173,900	\$289,550	\$260,000	\$878,924,000
1997*	-	-	-	-	\$320,000	\$659,798,000
TOTALS	\$1,848,916	\$215,116	\$568,100	\$1,065,700	\$2,360,000	\$14,102,503,648

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for Bechtel
1997 through 2004**

Lt. General **Jack Sheehan**, U.S. Marine Corps (Ret.), Member of the Defense Policy Board, Former North Atlantic Treaty Organization Supreme Allied Commander - Atlantic, Former Commander-in-Chief - Atlantic

Charles "Chuck" Redman, Former Ambassador to Sweden and Germany

**Senior Government Officials
Turned Current & Former Board Directors for Bechtel
1997 through 2004**

George Schultz, Former Secretary of State, Former Secretary of the Treasury

Former Sen. **J. Bennett Johnson** (D-LA)

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for Bechtel
1997 through 2004**

Former Rep. **Daniel R. Glickman** (D-KS), Former Secretary of Agriculture (Akin, Gump et al.)

Former Rep. **Bill Paxon** (R-NY) (Akin, Gump et al.)

**Firms Registered to Lobby for Bechtel
1997 through 2004**

Akin, Gump et al.
FH/GPC Boston
O'Neill & Associates
Patton Boggs
Potomac Communications Group
Thompson Consulting Group
Van Scoyoc Associates

**Money Spent by Science Applications International Corporation
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$327,238	\$78,238	\$249,000	\$0	NCA	NCA
2003*	-	-	-	-	\$720,000	\$2,615,868,549
2002	\$722,898	\$86,648	\$402,000	\$234,250	\$1,165,000	\$3,466,739,000
2001*	-	-	-	-	\$1,370,000	\$2,978,443,000
2000	\$700,185	\$134,185	\$364,000	\$202,000	\$1,370,000	\$2,451,636,000
1999*	-	-	-	-	\$1,340,000	\$2,116,558,000
1998	\$406,758	\$47,758	\$233,500	\$125,500	\$1,210,000	\$1,792,791,000
1997*	-	-	-	-	\$1,462,700	\$1,496,283,000
TOTALS	\$2,157,079	\$346,829	\$1,248,500	\$561,750	\$8,637,700	\$16,918,318,549

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives
for Science Applications International Corporation
1997 through 2004**

Robert M. Blitzer, Former Chief of Domestic Terrorism/Counterterrorism Planning Section of the National Security Division - Federal Bureau of Investigation

Maj. General **John P. Casciano**, U.S. Air Force (Ret.), Former Member of the Defense Science Board, Former Director of the Air Force's Intelligence, Surveillance and Reconnaissance Office

John H. Clark, Former Member of the Defense Science Board, Former Program Manager of the Department of Defense, Former Head of the Army's Medical Logistics Systems

John Dyer, Former Chief Information Officer of the Social Security Administration

Joseph Leo, Former Chief Information Officer of the Department of Agriculture

Lt. General **James M. Link**, U.S. Army (Ret.), Former Deputy Commander of the U.S. Army Materiel Command

Edward D. Martin, Former Acting Assistant Secretary of Defense for Health Affairs

Maj. General **John S. Parker**, U.S. Army (Ret.), Former Commanding General of the U.S. Army Medical Research and Materiel Command

George T. Singely, Former Acting Assistant to the Secretary of Defense for Nuclear, Chemical, and Biological Defense Programs

**Senior Government Officials
Turned Current & Former Board Directors
for Science Applications International Corporation
1997 through 2004**

General **Wayne A. Downing**, U.S. Army (Ret.), Member of the National Security Council, Former Commander-in-Chief of the U.S. Special Operations Command

Admiral **Bobby Ray Inman**, U.S. Navy (Ret.), Former Director of Naval Intelligence, Former Vice Director of the Defense Intelligence Agency, Former Director of the National Security Agency, Former Deputy Director of the Central Intelligence Agency

Maj. General **Jasper A. Welch, Jr.**, U.S. Air Force (Ret.), Former Member of the Defense Science Board, Former Defense Policy Coordinator for the National Security Council

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists
for Science Applications International Corporation
1997 through 2004**

Former Sen. **Alan J. Dixon** (D-IL) (Bryan Cave LLP)

Former Rep. **William D. Lowery** (R-CA) (Copeland, Lowery & Jacquez)

Former Rep. **Joseph M. McDade** (R-PA) (Ervin Technical Associates)

Former Rep. **Robert S. Walker** (R-PA) (Wexler Group)

**Firms Registered to Lobby for Science Applications International Corporation
1997 through 2004**

Birch, Horton, et al.
Bryan Cave LLP
Campbell Inc., John G.
Collins & Company
Conaway Group
Copeland, Lowery & Jacquez
Davis O'Connell Inc.
Defense Health Advisors Inc.
Dutko Group
Dykstra, James H.
Eads & Carter
Emanuel, Adam C.
Ervin Technical Associates
FBA Inc.
Fishbein & Associates
Haake & Associates
Health Care Policy Consultants
Hooper, Hooper, et al.
Hooper, Owen et al.
Huggins, James B.
Jamerson, George W.
Johnson Jr., George K. "Ken"
Kemper Company
Kerrigan & Associates
Leboeuf, Lamb et al.
Magliocchetti Associates, Paul

McBee Strategic Consulting
McBride Associates, Charlie
Mehl & Associates Inc.
Miller Associates, Denny
Murray Montgomery & O'Donnell
PMA Group
Ray Inc., Richard B.
Siscorp
Telcordia Technologies
Van Scoyoc Associates
Wexler Group

**Money Spent by Carlyle Group
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

(Note: Since 1997, Carlyle has acquired United Defense and U.S. Marine Repair.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$77,100	\$73,100	\$4,000	\$0	NCA	NCA
2003*	-	-	-	-	\$2,080,000	\$1,670,173,704
2002	\$330,801	\$121,266	\$205,950	\$3,585	\$3,140,560	\$2,166,233,000
2001*	-	-	-	-	\$1,490,000	\$1,446,003,000
2000	\$855,791	\$263,363	\$383,928	\$208,500	\$1,380,000	\$1,375,223,000
1999*	-	-	-	-	\$1,200,946	\$1,621,110,000
1998	\$312,744	\$107,360	\$145,384	\$60,000	\$1,311,931	\$727,148,000
1997*	-	-	-	-	\$290,000	\$624,107,000
TOTALS	\$1,576,436	\$565,089	\$739,262	\$272,085	\$10,747,554	\$9,629,997,704

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for Carlyle Group
1997 through 2004**

Frank C. Carlucci, Former Secretary of Defense

**Senior Government Officials
Turned Current & Former Advisory Board Members for Carlyle Group
1997 through 2004**

Michael H. Armacost, Former Undersecretary of State for Political Affairs

James A. Baker III, Former Secretary of State, Former Secretary of the Treasury

Former U.S. President **George H.W. Bush**

Frank C. Carlucci, Former Secretary of Defense

Richard G. Darman, Former Director of the Office of Management and Budget

Christopher Finn, Former Executive Vice President of the Overseas Private Investment Corporation (OPIC)

Former Rep. **Thomas S. Foley** (D-WA), Former Member of the Defense Policy Board, Former Speaker of the House

William E. Kennard, Former Chairman of the Federal Communications Commission

Arthur Levitt, Former Chairman of the Securities and Exchange Commission

William A. Long, Former Deputy Undersecretary of Defense for Acquisition Management

Jerome H. Powell, Former Undersecretary of Finance (Treasury)

Charles O. Rossotti, Former Commissioner of the Internal Revenue Service

David M. Rubenstein, Former Deputy Domestic Policy Assistant to the President

Frank Shrontz, Former Assistant Secretary of Defense

Former Sen. **Alan Simpson** (R-WY)

Chris Ullman, Former Associate Director of Communications at the Office of Management and Budget

**Senior Government Officials
Turned Current & former Registered Company Lobbyists for Carlyle Group
1997 through 2004**

Former Sen. **Daniel R. Coats** (R-IN), Former Member of the Defense Policy Board (Verner, Liipfert et al.)

Former Rep. **Jack Edwards** (R-AL) (Ervin Technical Associates)

Stuart E. Eizenstat, Former Deputy Secretary of the Treasury, Former Chief Domestic Policy Advisor & Executive Director of the White House Domestic Policy Staff (Covington & Burling)

Former Rep. **Marvin Leath** (D-TX) (Marvin Leath Associates)

Former Rep. **Joseph M. McDade** (R-PA) (Ervin Technical Associates)

**Firms Registered to Lobby for Carlyle Group
1997 through 2004**

Akin, Gump et al.
Covington & Burling
Ervin Technical Associates
Jartman, Marc R.
Leath Associates, Marvin
Martin, Fisher, Thompson & Associates
Mayer, Brown, Rowe & Maw
Meyers & Associates
Mock & McSwain Consulting
Northpoint Strategies
Patton Boggs
Robison International
Spectrum Group
Ungaretti & Harris
Van Fleet-Meredith Group
Verner, Liipfert et al.
Washington Resource Association
Wilmer, Cutler & Pickering
Wilson, Donald E.

**Money Spent by TRW
to Influence Decisions and Secure Future Federal Contracts
1997 through 2002**

(Note: On December 12, 2002, TRW was acquired by Northrop Grumman.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2002	\$602,608	\$31,668	\$489,890	\$81,050	\$447,682	\$2,139,542,000
2001*	-	-	-	-	\$952,000	\$2,616,546,000
2000	\$534,328	\$60,722	\$275,174	\$198,425	\$1,120,000	\$3,007,446,000
1999*	-	-	-	-	\$1,053,500	\$2,498,627,000
1998	\$504,030	\$44,517	\$263,513	\$196,000	\$1,360,000	\$1,634,728,000
1997*	-	-	-	-	\$1,360,000	\$1,620,895,000
TOTALS	\$1,640,966	\$136,907	\$1,028,577	\$475,475	\$6,293,182	\$13,517,784,000

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for TRW
1997 through 2003**

Lt. General **Roger DeKok**, U.S. Air Force (Ret.), Former Vice Commander of Air Force Space Command

Lt. General **Otto J. Guenther**, U.S. Army (Ret.), Former U.S. Army Chief Information Officer

Lt. Colonel **Jim Myers**, M.D., U.S. Air Force (Ret.), Former Director of Advanced Concepts Directorate and Advanced Technologies Directorate for the Missile Defense Agency

Philip A. Odeen, Chairman of the National Defense Panel, Former Member of the Defense Science Board, Former Principal Deputy Assistant Secretary of Defense for Systems Analysis, Former Director of Defense and Arms Control Staff for the National Security Council

**Senior Government Officials
Turned Current & Former Board Directors for TRW
1997 through 2003**

Michael Armacost, Former Undersecretary of State for Political Affairs

Martin Feldstein, Former Chairman of the President's Council of Economic Advisers

Robert M. Gates, Former Director of the Central Intelligence Agency

Lynn M. Martin, Former Secretary of Labor

Paul H. O'Neill, Former Secretary of the Treasury

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for TRW
1997 through 2003**

Former Sen. **J. Bennett Johnston** (D-LA) (Johnston & Associates)

**Firms Registered to Lobby for TRW
1997 through 2003**

Advocacy Group
Amitay, Morris J.
Edington, Peel & Associates
Edington, Wade & Associates
Fleischman & Walsh
Franzel, Brent
Johnston & Associates
Legislaw
Multinational Business Services Inc.
Patton Boggs
Shaw, Pittman et al.
Spectrum Group
Verner, Liipfert et al.
Washington Council, Ernst & Young

**Money Spent by AmerisourceBergen
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

(Note: In 2001, Amerisource and Bergen Brunswick merged to create AmerisourceBergen.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$4,550	\$4,550	\$0	\$0	NCA	NCA
2003*	-	-	-	-	-	\$451,932,524
2002	\$5,245	\$4,245	\$0	\$1,000	\$0	\$1,845,783,000
2001*	-	-	-	-	-	\$1,900,679,000
2000	\$5,640	\$5,640	\$0	\$0	\$0	\$1,447,000,000
1999*	-	-	-	-	-	\$544,023,000
1998	\$5,000	\$5,000	\$0	\$0	\$0	\$334,337,000
1997*	-	-	-	-	-	\$458,102,000
TOTALS	\$20,435	\$19,435	\$0	\$1,000	\$0	\$6,981,856,524

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for AmerisourceBergen
1997 through 2004**

POGO could not identify any former senior government officials turned company executives for this contractor.

**Senior Government Officials
Turned Current & Former Board Directors for AmerisourceBergen
1997 through 2004**

Rodney H. Brady, Former Assistant Secretary of the U.S. Department of Health, Education and Welfare

Jane E. Henney, Former Commissioner of Food and Drugs and Deputy Commissioner of Operations at the U.S. Food and Drug Administration

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for AmerisourceBergen
1997 through 2004**

POGO could not identify any former senior government officials turned registered lobbyist for this contractor.

**Firms Registered to Lobby for AmerisourceBergen
1997 through 2004**

POGO could not identify any firms registered to lobby for this contractor.

**Money Spent by Honeywell International
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

(Note: In 1999, Honeywell acquired Allied Signal.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$112,675	\$21,300	\$91,375	\$0	NCA	NCA
2003*	-	-	-	-	\$5,200,000	\$1,199,176,071
2002	\$229,200	\$41,700	\$187,000	\$500	\$3,240,000	\$1,845,352,000
2001*	-	-	-	-	\$3,080,000	\$1,450,647,000
2000	\$465,477	\$101,827	\$340,800	\$22,850	\$3,840,000	\$1,431,366,000
1999*	-	-	-	-	\$180,000	\$1,415,988,000
1998	\$72,350	\$7,600	\$64,750	\$0	\$220,000	\$210,965,000
1997*	-	-	-	-	\$260,000	\$200,966,000
TOTALS	\$879,702	\$172,427	\$683,925	\$23,350	\$14,280,000	\$7,754,460,071

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executive for Honeywell International
1997 through 2004**

Lt. General **Joseph E. DeFrancisco**, U.S. Army (Ret.), Former Chief of Army War Plans, Executive Officer to the Secretary of the Army, Deputy Commander in Chief and Chief of Staff, U.S. Pacific Command

**Senior Government Officials
Turned Current & Former Board Directors for Honeywell International
1997 through 2004**

Vice Admiral **Albert Baciocco, Jr.**, U.S. Navy (Ret.), Former Director of the Department of Navy Research and Technology Enterprise

William H. Donaldson, Chairman of the Securities and Exchange Commission, Former Undersecretary of State

General **Eric K. Shinseki**, U.S. Army (Ret.), Former Commander of U.S. Army Forces - Europe, Former Commander of the NATO Peace Stabilization Force in Bosnia-Herzegovina, Former U.S. Army Chief-of-Staff

**Senior Government Official
Turned Current & Former Registered Company Lobbyists for Honeywell International
1997 through 2004**

Former Rep. **Richard T. Schulze** (R-PA) (Valis Associates)

**Firms Registered to Lobby for Honeywell International
1997 through 2004**

Baker C. Consulting
BKSH & Associates
Manatt, Phelps & Phillips
Miller Associates, Denny
Robison International
Valis Associates
Van Scoyoc Associates

**Money Spent by Health Net, Inc.
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

(Note: Health Net, Inc., includes Health Net Federal Services and was formerly known as Occupational Health Services.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$68,750	\$35,500	\$33,250	\$0	NCA	NCA
2003*	-	-	-	-	\$580,000	\$1,756,488,932
2002	\$108,300	\$47,800	\$60,500	\$315,352	\$570,000	\$1,695,742,000
2001*	-	-	-	-	\$280,000	\$947,292,000
2000	\$36,250	\$5,750	\$30,500	\$0	\$105,000	\$506,858,000
1999*	-	-	-	-	\$215,000	\$395,199,000
1998	\$76,172	\$1,250	\$74,922	\$0	\$80,000	\$555,587,000
1997*	-	-	-	-	\$0	\$325,530,000
TOTALS	\$289,472	\$58,300	\$199,172	\$315,352	\$1,830,000	\$6,182,696,932

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Former Senior Government Officials
Turned Current or Former Company Executives for Health Net, Inc.
1997 through 2004**

POGO could not identify any former senior government officials turned company executive for this contractor.

**Former Senior Government Officials
Turned Current or Former Board Directors for Health Net, Inc.
1997 through 2004**

POGO could not identify any former senior government officials turned Board Director.

**Former Senior Government Officials
Turned Current or Former Registered Company Lobbyists for Health Net, Inc.
1997 through 2004**

Former Rep. **Vic Fazio** (D-CA) (Clark & Weinstock)

Ed Kutler, Former Special Assistant to Speaker of the House Newt Gingrich (R-GA) (Clark & Weinstock)

Sandra Stuart, Former Assistant Secretary of Defense for Legislative Affairs (Clark & Weinstock)

Anne Urban, Former Legislative Director to Sen. Robert Kerrey (D-NE) (Clark & Weinstock)

**Firms Registered to Lobby for Health Net, Inc.
1997 through 2004**

Clark & Weinstock
Jefferson Consulting Group
The PMA Group

**Money Spent by British Nuclear Fuels
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

(Note: In 1999, BNFL acquired Westinghouse Electric Company.)

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$16,909	\$15,409	\$1,500	\$0	NCA	NCA
2003*	-	-	-	-	\$515,000	NCA
2002	\$184,809	\$17,459	\$15,250	\$162,100	\$245,000	\$1,686,758,000
2001*	-	-	-	-	\$345,000	\$1,789,133,000
2000	\$143,650	\$15,500	\$250	\$127,900	\$480,000	\$2,290,808,000
1999*	-	-	-	-	\$120,000	\$775,092,000
1998	\$1,600	\$1,600	\$0	\$0	\$80,000	\$194,156,000
1997*	-	-	-	-	\$140,000	\$92,643,000
TOTALS	\$346,968	\$49,968	\$17,000	\$290,000	\$1,925,000	\$6,828,590,000

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for British Nuclear Fuels
1997 through 2004**

Lt. Colonel **John Wiulcynski**, U.S. Army Reserves (Ret.), Former Department of Energy Director of the Office of Field Management

**Senior Government Officials
Turned Current & Former Board Directors for British Nuclear Fuels
1997 through 2004**

Admiral **William J. Crowe, Jr.**, U.S. Navy (Ret.), Former Member of the Defense Policy Board, Former Chairman of the Joint Chiefs of Staff

Dr. **Gail de Planque**, Former Commissioner of the Nuclear Regulatory Commission

Former Rep. **Robert H. Michel** (R-IL), Former House Minority Leader

James Schlesinger, Former Member of the Defense Policy Board, Former Secretary of Defense, Former Secretary of Energy, Former Director of the Central Intelligence Agency

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists
for British Nuclear Fuels
1997 through 2004**

Former Rep. **Beryl Anthony** (D-AR) (Winston & Strawn)

Michael F. Barrett, Jr., Former Investigator for Congressional Committee

Lanny J. Davis, Former Special Counsel to President William J. Clinton (Patton Boggs)

Former Sen. **J. Bennett Johnston** (D-LA) (Johnston & Associates)

**Firms Registered to Lobby for British Nuclear Fuels
1997 through 2004**

Advocacy Group
Akin, Gump, et al.
Anderson Pitts
Andrade, Vick & Associates
Armenian, Garabed K.
Arter & Hadden
Barbour, Griffith & Rogers
Barrett, Jr., Michael F.
Berkshire Inc.
Birch, Horton et al.
Butera & Andrews
Campbell-Crane & Associates
Covington & Burling
Dewey Ballantine
Dykema Gossett
FBA Inc.
Florida Business Associates Inc.
Garvey, Schubert & Barer
GKV Association of McLean
Global USA Inc.
Griffin, Johnson et al.
Groom & Nordberg
Gruver, John Allen
Hamberger Law Firm, Martin G.
Hurt, Norton & Associates
Johnson, Smith et al.
Johnston & Associates
Kaye, Scholer et al.
Lipsen, Zel E.
McBride Associates, Charlie
Patton Boggs
Podesta/Mattoon
Powell, Goldstein et al.
Swidler & Berlin
Van Scoyoc Associates
Wiley, Rein & Fielding
Willkie, Farr & Gallagher
Winston & Strawn

**Money Spent by General Electric
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$725,752	\$175,076	\$550,676	\$0	NCA	NCA
2003*	-	-	-	-	\$17,280,000	\$2,842,131,348
2002	\$2,147,847	\$317,551	\$1,096,484	\$733,812	\$13,020,000	\$1,617,771,000
2001*	-	-	-	-	\$15,570,000	\$1,770,890,000
2000	\$2,119,284	\$701,959	\$1,011,650	\$405,675	\$16,080,000	\$1,908,110,000
1999*	-	-	-	-	\$8,010,000	\$1,584,999,000
1998	\$1,181,906	\$213,056	\$779,500	\$189,350	\$7,360,000	\$1,381,025,000
1997*	-	-	-	-	\$7,440,000	\$1,891,961,000
TOTALS	\$6,174,789	\$1,407,642	\$3,438,310	\$1,328,837	\$84,760,000	\$12,996,887,348

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

Senior Government Officials
Turned Current & Former Company Executives for General Electric
1997 through 2004

Francis S. Blake, Former General Counsel of the Environmental Protection Agency, Former Counsel to the Vice President

Benjamin W. Heineman, Jr., Former Assistant Secretary for Planning and Evaluation of the Department of Health, Education and Welfare

Maj. General **Kenneth V. Meyer**, U.S. Air Force (Ret.), Former Director of U.S. Air Force Contracting at the Pentagon

Stephen Ramsey, Former Chief of Environmental Enforcement at the Department of Justice

Senior Government Official
Turned Current & Former Board Directors for General Electric
1997 through 2004

Former Sen. **Sam Nunn** (D-GA)

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for General Electric
1997 through 2004**

Former Sen. **Daniel R. Coats** (R-IN), Former Member of the Defense Policy Board (Verner, Liipfert et al.)

Former Rep. **Tom Corcoran** (R-IL), Former Member of the Defense Science Board (O'Connor & Hannan)

Daniel L. Crippen, Former Director of the Congressional Budget Office (Washington Council, Ernst & Young)

Former Rep. **Jack Edwards** (R-AL) (Jack Edwards)

Former Rep. **Vic Fazio** (D-CA) (Clark & Weinstock)

Former Rep. **James A. Hayes** (R-LA) (Adams & Reese)

Former Rep. **Robert L. Livingston** (R-LA), Former Speaker of the House (Livingston Group)

Former Sen. **James A. McClure** (R-ID) (McClure, Gerald & Neuenschwander)

Former Rep. **Robert H. Michel** (R-IL), Former House Minority Leader (Hogan & Hartson)

Former Sen. **George Mitchell** (D-ME), Special Advisor to the President and the Secretary of State for Economic Initiatives in Ireland, Former Senate Majority Leader (Verner, Liipfert et al.)

Former Rep. **Lewis F. Payne, Jr.** (D-VA) (McGuire, Woods et al.)

Former Rep. **Gerald Solomon** (R-NY) (Solomon Group)

Former Rep. **Vin Weber** (R-MN) (Clark & Weinstock)

Former Rep. **Alan Wheat** (D-MO) (Wheat & Associates)

**Firms Registered to Lobby for General Electric
1997 through 2004**

Accord Group	McGuire, Woods et al.
Adams & Reese	Mosher & Associates
AFT Associates	Moss Company, Kate
Allstates Design & Development Co.	O'Connor & Hannan
Alston & Bird	Paul, Hastings, Janofsky & Walker
Andahazy & Associates, William J.	Piper Rudnick
Anderson Pitts	Podesta Mattoon
Andrews, Michael A.	Poitevent, Carrere & Denegre
BKSH & Associates	Power Strategies
Brierre Jr., William V.	PriceWaterhouseCoopers
Campbell Inc., John G.	Reed Smith
Canfield & Associates	Robison International
Capitol Tax Partners	Sidley, Austin et al.
Chlopak, Leonard et al.	Skadden, Arps et al.
Clark-Bardes	Sneed, Robert D.
Clark Consulting Federal Policy Group	Solomon Group LLC
Clark & Weinstock	State Street Partners
Covington & Burling	Stuntz, Davis & Staffier
Cummings, Philip T.	Swidler, Berlin et al.
Dewey Ballantine	Verner, Liipfert et al.
Disterfano, David	Vinson & Elkins
Dorsey & Whitney	Washington Council Ernst & Young
Edwards, Jack	Weil, Gotshal & Manges
Fried, Frank et al.	Wheat & Associates
Hand Arendall	Wilmer, Cutler & Pickering
Hogan & Hartson	Winning Strategies Washington
Hooper, Hooper et al.	
Jones, Walker et al.	
Kelly, Black et al.	
King & Spalding	
Livingston Group	
Madden Company, Roger	
Mayer, Alice	
Mayer, Brown et al.	
McClure, Gerald & Neuenschwander	
McCutchen, Doyle et al.	

**Money Spent by L-3 Communications
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$65,970	\$18,970	\$47,000	\$0	NCA	NCA
2003*	-	-	-	-	\$515,000	\$2,085,737,792
2002	\$129,700	\$15,200	\$89,500	\$25,000	\$660,000	\$1,492,769,000
2001*	-	-	-	-	\$618,000	\$529,492,000
2000	\$83,850	\$31,100	\$41,750	\$11,000	\$440,000	\$446,363,000
1999*	-	-	-	-	\$510,000	\$246,656,000
1998	\$17,100	\$2,100	\$5,000	\$10,000	\$260,000	\$140,629,000
1997*	-	-	-	-	\$80,000	NCA
TOTALS	\$296,620	\$67,370	\$183,250	\$46,000	\$3,103,000	\$4,941,646,792

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for L-3 Communications
1997 through 2004**

Jimmie V. Adams, Former Commander-in-Chief - Pacific Air Forces - Hickam Air Force Base (Hawaii)

Michael Andrews, Former Chief Scientist for the U.S. Army

Maj. General **Robert W. Drewes**, U.S. Air Force (Ret.), Deputy Director for Acquisition and Commander - Defense Contract Management Command - Defense Logistics Agency

Vice Admiral **James Blem Perkins IV**, U.S. Army (Ret.), Former Commander of Military Sealift Command

General **Robert RisCassi**, U.S. Army (Ret.), Former U.S. Army Commander-in-Chief - United Nations Command / Korea, Former Director of the Joint Chiefs of Staff - U.S. Army Vice Chief of Staff

Raymond Ross II, Former Senior Military Officer in the Strategic Defense Initiative Organization, Formerly in the Office of the Secretary of Defense

General **Carl Vuono**, U.S. Army (Ret.), Former Deputy Chief of Staff for Operations and Plans of the U.S. Army

**Senior Government Official
Turned Current & Former Board Directors for L-3 Communications
1997 through 2004**

General **John M. Shalikashvili**, U.S. Army (Ret.), Former Chairman of the Joint Chiefs of Staff

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for L-3 Communications
1997 through 2004**

Linda Daschle, Former Deputy Administrator for the Federal Aviation Administration (Baker Donelson
Bearman & Caldwell)

Albert Randall, Former Assistant Chief Counsel for the Federal Aviation Administration (Baker Donelson
Bearman & Caldwell)

**Firms Registered to Lobby for L-3 Communications
1997 through 2004**

AGC Intercontinental
Baker Donelson Bourman & Caldwell
Cliff Madison Government Relations
Paul Magliocchetti Associates
PMA Group
Robinson International
Thelen Reid & Priest

**Money Spent by California Institute of Technology
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$15,300	\$15,300	\$0	\$0	NCA	NCA
2003*	-	-	-	-	\$60,000	NCA
2002	\$15,100	\$15,100	\$0	\$0	\$100,000	\$1,423,998,000
2001*	-	-	-	-	\$80,000	\$1,472,890,000
2000	\$23,850	\$23,350	\$0	\$500	\$80,000	\$1,312,851,000
1999*	-	-	-	-	\$60,000	\$1,315,374,000
1998	\$11,145	\$11,145	\$0	\$0	\$40,000	\$1,185,175,000
1997*	-	-	-	-	\$20,000	\$1,141,935,000
TOTALS	\$65,395	\$64,895	\$0	\$500	\$445,000	\$7,852,223,000

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.

The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for California Institute of Technology
1997 through 2004**

POGO could not identify any former senior government officials turned contractor executives for this contractor.

**Senior Government Officials
Turned Current & Former Trustees for California Institute of Technology
1997 through 2004**

Harold Brown, Former Member of the Defense Policy Board, Former Secretary of Defense, Former Secretary of the Air Force

Shirley M. Hufstедler, Former Secretary of Education

Admiral **Bobby Inman**, U.S. Navy (Ret.), Former Director of Naval Intelligence, Former Vice-Director of the Defense Intelligence Agency, Former Director of the National Security Agency, Former Deputy Director of Central Intelligence

Robert S. McNamara, Former Secretary of Defense

Harry M. Yohalem, Former Deputy Undersecretary of Energy, Former Deputy General Counsel for Legal Services of the Department of Energy

**Senior Government Officials
Turned Current & Former Registered Contractor Lobbyists
for California Institute of Technology
1997 through 2004**

POGO could not identify any former senior government officials turned registered lobbyists for this contractor.

**Firms Registered to Lobby for California Institute of Technology
1997 through 2004**

Lewis-Burke Associates

**Money Spent by BAE Systems Inc.
to Influence Decisions and Secure Future Federal Contracts
1997 through 2004**

YEAR	TOTAL Campaign Contributions	INDIVIDUAL Contributions	PAC Contributions	SOFT MONEY** Contributions	LOBBYING Expenditures	CONTRACT AWARDS (from U.S. Gov't)
2004	\$153,900	\$23,550	\$130,350	\$0	NCA	NCA
2003*	-	-	-	-	\$1,620,000	\$1,927,583,144
2002	\$513,028	\$30,252	\$482,276	\$500	\$1,600,000	\$1,405,629,000
2001*	-	-	-	-	\$920,000	\$1,004,077
2000	\$297,740	\$7,101	\$290,639	\$0	\$1,230,000	\$1,062,699
1999*	-	-	-	-	\$200,000	\$796,795
1998	NCA	NCA	NCA	\$0	\$85,000	NCA
1997*	-	-	-	-	\$0	NCA
TOTALS	\$964,668	\$60,903	\$903,265	\$500	\$5,825,000	\$3,333,212,144

* Campaign contributions are reported in two-year cycles.

** In 2002, McCain-Feingold (the Bipartisan Campaign Reform Act) banned soft money contributions.
The United States Supreme Court upheld the soft money ban in 2003.

NCA means Not Currently Available.

**Senior Government Officials
Turned Current & Former Company Executives for BAE Systems
1997 through 2004**

Robert Fitch, U.S. Army (Ret.), Former Senior Professional Staff Member & Director of the Program & Budget Authorization Staff of the House Committee on Intelligence, Former Member of President William J. Clinton's Intelligence Transition Team

**Senior Government Officials
Turned Current & Former Board Directors for BAE Systems
1997 through 2004**

Sheila C. Cheston, Former General Counsel of the U.S. Air Force, Former Special Associate Counsel to President William J. Clinton

Dr. **Robert S. Cooper**, Former Member of the Defense Science Board, Former Director for Defense Advanced Research Project Agency (DARPA)

Richard J. Kerr, Former Member of the Defense Science Board, Former Deputy Director of the Central Intelligence Agency

General **Kenneth A. Minitan**, U.S Air Force (Ret.), Former Director of the National Security Agency - Central Security Service

Robert L. Prestel, Former Deputy Director of the National Security Agency

Michael Raoul-Duval, Former Special Counsel to President Gerald Ford, served with President Richard Nixon

Dr. **William Schneider Jr.**, Chairman of the Defense Science Board, Member of the Rumsfeld Commission (the commission to assess the ballistic missile threat to the U.S.), Chair of the Department of State's Defense Trade Advisory Group, Former Chair of the President's General Advisory Committee on Arms Control & Disarmament, Former Undersecretary of State for Security Assistance, Science and Technology

General **Anthony C. Zinni**, U.S. Marine Corps. (Ret.), Former Commander-in-Chief - U.S. Central Command

**Senior Government Officials
Turned Current & Former Registered Company Lobbyists for BAE Systems
1997 through 2004**

Albert Randall, U.S. Navy (Ret.), Former Assistant Chief Counsel for the Federal Aviation Administration
(Baker, Donelson et al.)

Former Rep. **Robert Livingston** (R-LA) (Livingston Group)

**Firms Registered to Lobby for BAE Systems
1997 through 2004**

Baker Donelson Bearman & Caldwell
Belew Law Firm
CAE USA
Davis O'Connell
Fennie Bruce & Associates
Hyjek & Fix Inc.
Livingston Group
Paw & Associate
Peduzzi Associates
Robinson International
Rooney Group International
Sneed, Robert D.