MEMORANDUM FOR ALL DCMA/DCAA EMPLOYEES

This memorandum is being issued to make sure the DCMA and DCAA workforces clearly understand our shared commitment to ensure fair and reasonable contract values for the warfighter, taxpayer, and Department of Defense. In carrying out our missions, we provide the excellent contract management and audit services expected by our customers and the Department. We collectively recognize that to be successful, it is imperative that we work together while at the same time respect the independence and professional expertise found in the workforce of each Agency.

To this end, we expect that auditors and administrative contracting officers (ACOs) will always strive to resolve issues quickly and productively within each of our respective organizations. Although disagreements and differences of interpretation will occur, the competence and professionalism of our collective organizations should permit the successful resolution of issues while respecting the opinions of each party.

The pricing and cost allowance decisions that DCMA ACOs must frequently make are most often accomplished with the input of DCAA audit. Therefore, establishing good working relationships and open lines of communication are critical and require employees of each agency to respect the other’s inherent regulatory responsibilities. Those responsibilities are carried out best when both auditors and contracting officers establish the appropriate working relationships and lines of communication. This is our expectation.

We are working together very closely to overcome the challenges often mentioned in various forums about the strained relationship between DCMA and DCAA. We do not accept the notion that the workforces of our Agencies are unable to work professionally together to accomplish the Department’s business. It is our strategic intent to ensure we address and deal with the issues as they arise in an open and transparent manner, and we look to each and every one of you to do the same.

Patrick J. Fitzgerald
Director
Defense Contract Audit Agency

Charlie E. Williams Jr.
Director
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